



Dragados/Flatiron Joint Venture
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Scott,

Thank you for your time this week on site assisting our staff in the use of HeavyBid. We brought you in for two days to assist in getting some of our newer users introduced to the software while other more experienced personnel attained a deeper understanding of its functionality.

The nature of our project is to have numerous proposals sent and approved by the client, and due to the number and magnitude of the proposals, we asked for your help on file nomenclature and storage. We're appreciative of your assistance in this area and the offer of further assistance in codebook organization.

Thank you again for your assistance and please do not hesitate to pass on my contact information to any clients considering hiring SJ Construction Consulting, LLC.

Sincerely,

Dan Erskine, P.E.

Design-Build Structures Manager

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