

Chambers Excavating and Construction  
5201 S Eastern Ave  
Oklahoma City, OK – 73129

Scott,

Thank you for taking time last week to come out and sit with me and my estimating team as we transition into a new stage of the Company's growth.

Our recent purchase of HCSS' HeavyBid software will be great for Chambers Excavating & Construction. It is a great addition to our arsenal and thanks to your assistance in learning the software and advising on estimating workflow, we feel well positioned to do great things this season.

Thanks again for your time and I hope to be able to call upon you for future services.

A handwritten signature in black ink, appearing to read 'Cody Hill', with a stylized flourish extending to the right.

Cody Hill  
Owner